

3. USAID/Madagascar Strategies

a) Madagascar Mission Strategy Statement (MSS): 2006-2011

USAID/Madagascar's Mission Strategy Statement, approved in 2006, details the Mission's strategic focus for the period 2006-2011⁷. Based on the Agency's Strategic Framework for Africa, it supports host-country priorities and is aligned with US foreign policy goals. This strategy underscores the importance of economic and democratic transformation, which is sustainable and involves and benefits all segments of society. The strategy also corresponds to the Madagascar Action Plan (MAP), the Government of Madagascar's bold poverty reduction strategy. The MSS is built around four strategic objectives:

- Governance in Targeted Areas Improved
- Use of Selected Health Services and Products Increased, and Practices Improved
- Biologically Diverse Forest Ecosystems Conserved
- Critical Private Markets Expanded

In addition, USAID's last 15 years in Madagascar have demonstrated that there are strong cause and effect linkages within and between these strategic objective sectors and a number of vital cross-cutting areas. Under the MSS, the Mission intends to continue and reinforce its innovative, integrated cross-sectoral efforts in the areas of food security, strengthening linkages between Health, Population, Environment, Rural Development, Agricultural production, water and nutrition; HIV/AIDS prevention, good governance, Information and Communications Technology (ICT), disaster and conflict vulnerability, gender equity, and public-private alliances. The approved USAID strategy builds on over 10 years of United States Government (USG) humanitarian relief, health and development experience in Madagascar.

b) HPN Strategy

The Mission activities under the current strategic objective, "Use of Selected Health Services and Products Increased, and Practices Improved," fall within the following components:

- Improve Child Survival, Health and Nutrition:
- Reduce Unintended Pregnancy and Improve Healthy Reproductive Behavior:
- Prevent and Control Infectious Diseases of Major Importance:
- Reduce Transmission and Impact of HIV/AIDS

As the HPN program evolves with new programs and the addition of the new PMI activities, it will build on previous HPN activities to expand high impact quality maternal, child and reproductive health services, focusing on two levels: strengthening national health systems , and by expanding commune-based activities, broader and deeper, reaching more communities. At the national level, the HPN program will strengthen the health system and the capacity of the MOHFPSP to undertake its normative functions to ensure the delivery of critical health services. It is envisioned that significant progress will be made in: developing, disseminating, and effectively implementing norms, policies and guidelines, using data to generate and implement annual work plans; strengthening the pharmaceutical and health management system with a

⁷ USAID/Madagascar Mission Strategy Statement can be found at:
http://pdf.usaid.gov/pdf_docs/PDACG992.pdf

The annual reports shall contain the following information:

- A summary of activities and results achieved during the year compared with the activities and results planned for the year (may be presented in table format);
- An explanation of why targets were not achieved or were surpassed and of why activities were delayed or not carried out during the year.
- Progress made toward achieving targets for achievement indicators (based on valid data collection and analysis);
- Success stories, if any, including examples of synergy and collaboration with partners.
- An annual budget indicating anticipated expenditures, the actual funding situation, and required funding for the year ahead;
- Unit cost information developed by relating financial data to performance data whenever practical. The reported information shall be an expansion of the details provided in block 12. "Remarks" of the SF 269 "Financial Status Report" to include, on an accrual basis, a comparison of outlays with budgeted amounts; and
- Other pertinent information related to program progress and results.

The TOCTO will acknowledge receipt of and provide written feedback, within 30 days after receipt, on all Annual Performance Reports. In addition, the TOCTO will organize a meeting with the Contractor to discuss the contents of the Annual Performance Report.

(3) Final Performance Report

The Contractor shall submit an original and two copies in English and an original and two copies in French of the Final Performance Report to the Task Order Cognizant Technical Officer with a diskette or CD of both versions of the report and annexes in Microsoft Word and/or Excel. The Contractor shall also submit one copy of the final report in English to the Contracting Officer and one electronic copy in English to the USAID Development Experience Clearinghouse. The Contractor is also required to send the TOCTO proof of **receipt** by CDIE of the submitted document within 10 calendar days of submission. The Contractor shall follow-up with CDIE and confirm that CDIE has received the document. The Final Performance Report replaces the last Annual Performance Report and shall contain the following information:

- A comparison of actual activities and results with the plan established for the life of the program (may be presented in table format);
- Reasons why targets were not achieved or surpassed and why activities were delayed or not carried out, if appropriate;
- Success stories, if any, including examples of synergy and collaboration with partners.
- A summary of progress made in achieving indicator targets during the program (based on valid data collection and analysis);
- Unit cost information developed by relating financial data to performance data whenever practical. The reported information shall be an expansion of the details provided in block 12. "Remarks" of the SF 269 "Financial Status Report" to include, on an accrual basis, a comparison of outlays with budgeted amounts; and
- Other pertinent information, including recommendations and lessons learned, related to overall program results.

Paper Invoices shall be sent to the following address:

Controller Office
USAID/Madagascar
6th Floor ZITAL Tower
ZI Taloumis, Ankorondrano
Antananarivo 101
Madagascar

END OF SECTION G

SECTION I – CONTRACT CLAUSES

Reference *TASC3 – Global Health IQC.*

END OF SECTION I

SECTION K – REPRESENTATIONS, CERTIFICATIONS, AND OTHER STATEMENTS

Not required.

